

# Activity 6: Mapping and Networking with Key External Stakeholders

**Stefanie Grace G. Fernandez**  
Office of the Auditor General of Norway

WGEI Members Meeting 2019  
May 27-29 2019, Manila Philippines

Introduction

Progress 2017-2019

Draft Stakeholder strategy

Plans 2019 - 2022

# Introduction

Progress 2017 - 2019

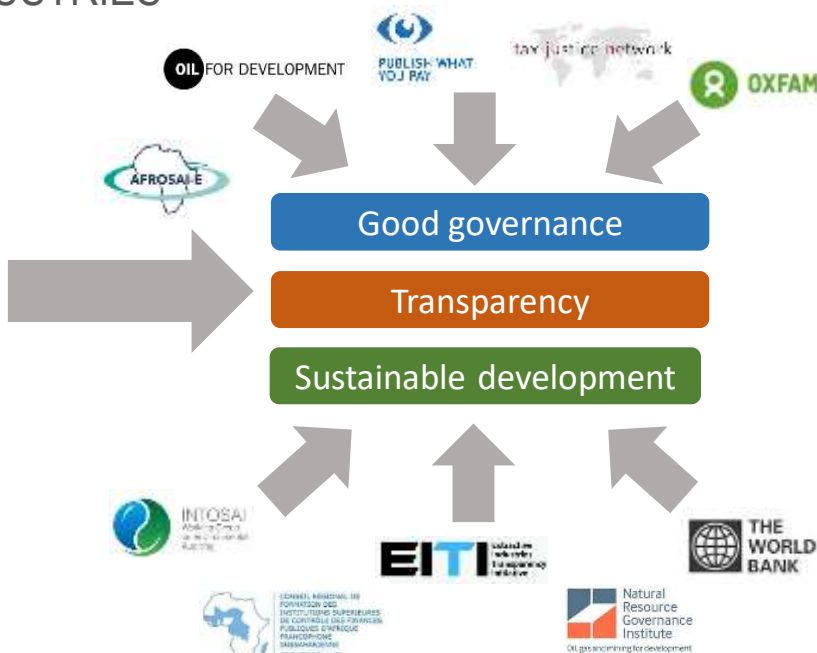
Stakeholder strategy

Plans 2019 - 2022

## EXTRACTIVE INDUSTRIES



ENHANCING THE KNOWLEDGE  
OF SAIS IN EI AUDITS



# Introduction

Progress 2017 - 2019

Stakeholder strategy

Plans 2019 - 2022

## WGEI Activity Plan 2017-2019:

### Activity 6 Mapping and networking with key external stakeholders

i. Key stakeholder  
networking and  
outreach

Develop a WGEI stakeholder strategy

Initiate a multi-stakeholder group

Proposal for Tier 1 Funding

Engaging INTOSAI bodies

ii. Develop tools for SAI  
stakeholder engagement

Briefing note on the role of SAIs in EI

Catalogue of donors funding SAIs in EI

Toolkit for fundraising and networking

iii. Participate in INTOSAI  
activities and events

Attend the INCOSAI Governing Board

Attend KSC Goal 3 activities

# Progress 2017-2019



# Progress 2017-2019

Stakeholder strategy

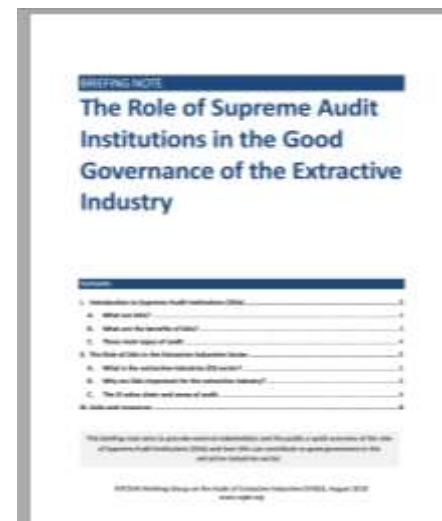
Plans 2019 - 2022

2017

2018

2019

- «Briefing note on the Role of SAIs in the EI sector»
- Outreach strategies: members and regional secretariat
- Draft proposal IDC Tier 1 Funding



# Progress 2017-2019

2017

2018

MAY  
2019

- Submitted Tier 1 Funding proposal
- Outreach to EUROSAT WGEI members
- Draft WGEI Stakeholder strategy

# Progress 2017-2019

2017

- Funding proposal DFID
- Mapped key external stakeholders

2018

- «Briefing note on the role of SAIs in the EI sector»
- Outreach strategies: members and regional secretariat
- Draft proposal IDC Tier 1 Proposal

MAY  
2019

- Submitted Tier 1 Funding proposal
- Outreach to EUROSAT WGEM members
- Draft WGEM Stakeholder strategy

Continuous outreach to stakeholders. Participation at INTOSAI and EI events.



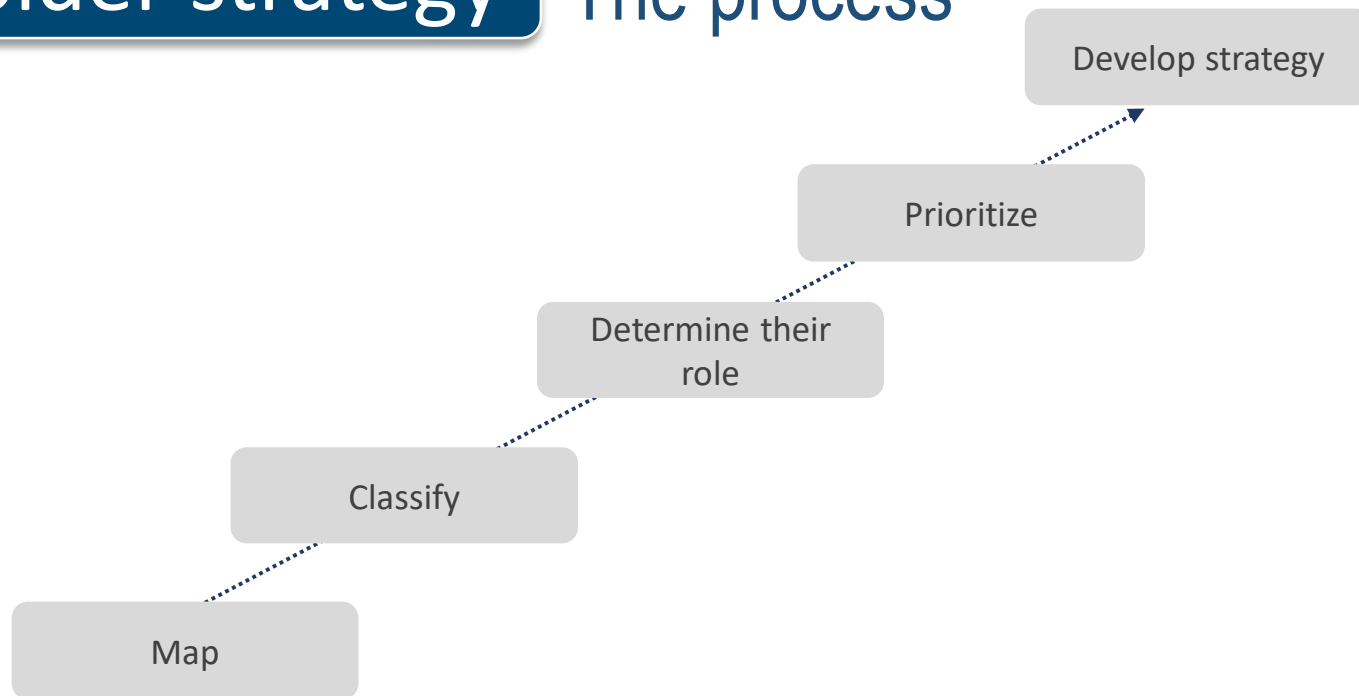
# Progress 2017-2019

*Continuous outreach to stakeholders.  
Participating INTOSAI and EI events.*



# Stakeholder strategy

## The process



# Stakeholder strategy

## Stakeholder groups

### INTOSAI bodies

- WGEI members
- INTOSAI regional organizations
- INTOSAI Development Initiative (IDI)

### NGOs and global initiatives in EI

- Extractive Industries Transparency Initiative (EITI)
- Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.

### Development agencies

- World Bank, International Monetary Fund (IMF),
- UNDP, UNODC, EU,
- German Corporation for International Cooperation GmbH (GIZ), DFID, country development agencies (Norway, Netherlands etc.)

### Industry

- For example, ICMM

# Strategy

Stakeholder groups	Stakeholders
INTOSAI Bodies	WGEI members
	Regional INTOSAI organizations
	INTOSAI Development Initiative (IDI)
NGOs and global initiatives focusing on transparency and/or EI	Extractive Industries Transparency Initiative (EITI)
	Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.
Development agencies	World Bank, IMF, UNDP, UNODC, EU, GerGIZ, DFID, country development agencies (Norway, Netherlands)
EI industry	For example, ICMIM

# Strategy

Stakeholder groups	Stakeholders	
INTOSAI Bodies	WGEI members	<ul style="list-style-type: none"> <li>Engage WGEI members in taking part of and implementing the activities in the WGEI Work Plan</li> <li>Encourage more SAls to be a member of WGEI</li> </ul>
	Regional INTOSAI organizations	<ul style="list-style-type: none"> <li>Regional secretariats to promote WGEI activities and products within their platforms</li> <li>Encourage regional bodies to share their developed resources</li> </ul>
	INTOSAI Development Initiative (IDI)	<ul style="list-style-type: none"> <li>Involving IDI to promote WGEI activities and products</li> <li>Use the INTOSAI-Donor Cooperation Tier 1 modality to solicit funds, administered by the IDI</li> </ul>
NGOs and global initiatives focusing on transparency and/or EI	Extractive Industries Transparency Initiative (EITI)	
	Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.	
Development agencies	World Bank, IMF, UNDP, UNODC, EU, GerGIZ, DFID, country development agencies (Norway, Netherlands)	
EI industry	For example, ICM	

# Strategy

Stakeholder groups	Stakeholders	
INTOSAI Bodies	WGEI members	<ul style="list-style-type: none"> <li>Engage WGEI members in taking part of and implementing the activities in the WGEI Work Plan</li> <li>Encourage more SAIs to be a member of WGEI</li> </ul>
	Regional INTOSAI organizations	<ul style="list-style-type: none"> <li>Regional secretariats to promote WGEI activities and products within their platforms</li> <li>Encourage regional bodies to share their developed resources</li> </ul>
	INTOSAI Development Initiative (IDI)	<ul style="list-style-type: none"> <li>Involving IDI to promote WGEI activities and products</li> <li>Use the INTOSAI-Donor Cooperation Tier 1 modality to solicit funds, administered by the IDI</li> </ul>
NGOs and global initiatives focusing on transparency and/or EI	Extractive Industries Transparency Initiative (EITI)	<ul style="list-style-type: none"> <li>Continuous dialogue with the EITI secretariat on how to involve SAIs in the EITI process</li> <li>Invite EITI to WGEI events</li> <li>Attend EITI events to promote the role of SAIs in auditing EI</li> </ul>
	Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.	<ul style="list-style-type: none"> <li>Invite NGO representative to WGEI events</li> <li>Invite NGOs to contribute to the WGEI newsletter</li> <li>Partner with NGOs to solicit funding for WGEI activities</li> </ul>
Development agencies	World Bank, IMF, UNDP, UNODC, EU, GerGIZ, DFID, country development agencies (Norway, Netherlands)	
EI industry	For example, ICM	

# Strategy

Stakeholder groups	Stakeholders	
INTOSAI Bodies	WGEI members	<ul style="list-style-type: none"> <li>Engage WGEI members in taking part of and implementing the activities in the WGEI Work Plan</li> <li>Encourage more SAIs to be a member of WGEI</li> </ul>
	Regional INTOSAI organizations	<ul style="list-style-type: none"> <li>Regional secretariats to promote WGEI activities and products within their platforms</li> <li>Encourage regional bodies to share their developed resources</li> </ul>
	INTOSAI Development Initiative (IDI)	<ul style="list-style-type: none"> <li>Involving IDI to promote WGEI activities and products</li> <li>Use the INTOSAI-Donor Cooperation Tier 1 modality to solicit funds, administered by the IDI</li> </ul>
NGOs and global initiatives focusing on transparency and/or EI	Extractive Industries Transparency Initiative (EITI)	<ul style="list-style-type: none"> <li>Continuous dialogue with the EITI secretariat on how to involve SAIs in the EITI process</li> <li>Invite EITI to WGEI events</li> <li>Attend EITI events to promote the role of SAIs in auditing EI</li> </ul>
	Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.	<ul style="list-style-type: none"> <li>Invite NGO representative to WGEI events</li> <li>Invite NGOs to contribute to the WGEI newsletter</li> <li>Partner with NGOs to solicit funding for WGEI activities</li> </ul>
Development agencies	World Bank, IMF, UNDP, UNODC, EU, GerGIZ, DFID, country development agencies (Norway, Netherlands)	<ul style="list-style-type: none"> <li>Partner with development agencies to deliver training and capacity building support</li> <li>Create synergies with existing initiatives</li> </ul>
EI industry	For example, ICM	

# Strategy

Stakeholder groups	Stakeholders	
INTOSAI Bodies	WGEI members	<ul style="list-style-type: none"> <li>Engage WGEI members in taking part of and implementing the activities in the WGEI Work Plan</li> <li>Encourage more SAIs to be a member of WGEI</li> </ul>
	Regional INTOSAI organizations	<ul style="list-style-type: none"> <li>Regional secretariats to promote WGEI activities and products within their platforms</li> <li>Encourage regional bodies to share their developed resources</li> </ul>
	INTOSAI Development Initiative (IDI)	<ul style="list-style-type: none"> <li>Involving IDI to promote WGEI activities and products</li> <li>Use the INTOSAI-Donor Cooperation Tier 1 modality to solicit funds, administered by the IDI</li> </ul>
NGOs and global initiatives focusing on transparency and/or EI	Extractive Industries Transparency Initiative (EITI)	<ul style="list-style-type: none"> <li>Continuous dialogue with the EITI secretariat on how to involve SAIs in the EITI process</li> <li>Invite EITI to WGEI events</li> <li>Attend EITI events to promote the role of SAIs in auditing EI</li> </ul>
	Other NGOs: Natural Resource Governance Institute (NRGI), Publish What You Pay (PWYP), Oxfam, ATAF etc.	<ul style="list-style-type: none"> <li>Invite NGO representative to WGEI events</li> <li>Invite NGOs to contribute to the WGEI newsletter</li> <li>Partner with NGOs to solicit funding for WGEI activities</li> </ul>
Development agencies	World Bank, IMF, UNDP, UNODC, EU, GerGIZ, DFID, country development agencies (Norway, Netherlands)	<ul style="list-style-type: none"> <li>Partner with development agencies to deliver training and capacity building support</li> <li>Create synergies with existing initiatives</li> </ul>
EI industry	For example, ICMIM	<ul style="list-style-type: none"> <li>Attend conferences to learn more about the “business perspective” and relevant risks</li> <li>Invite the industry to WGEI events to get different perspectives</li> </ul>



# Plans 2019 - 2022

2019

i. Key stakeholder  
networking and  
outreach

Develop stakeholder strategy 2020-2022

Initiate a multi-stakeholder group

Proposal for Tier 1 Funding

Engaging INTOSAI bodies and other stakeholders

ii. Develop tools for SAI  
stakeholder engagement

Catalogue of donors funding SAI

Toolkit fundraising/networking

iii. Participate in INTOSAI  
activities and events

INCOSAI meeting in Russia 2019

EITI Global Conference 2019

# Plans 2019 - 2022

2020-  
2022

i. Key stakeholder  
networking and  
outreach

Continuous dialogue and follow up with key  
stakeholders

Identify areas of cooperation with stakeholders

Continuous dialogue with IDI and INTOSAI bodies

Attending EI conferences

ii. Promote the  
utilization of the Briefing  
note on the role of SAIs  
in EI

Briefing note successfully utilized

iii. Engage academia and  
research organizations

Dialogue with academia and research  
organizations